



*Although a formal committee of Brighton & Hove City Council, the Health & Wellbeing Board has a remit which includes matters relating to the Clinical Commissioning Group (CCG), the Local Safeguarding Board for Children and Adults and Healthwatch.*

Title:	Better Care Plan Dashboard – standing agenda item	
Date of Meeting:	29 <sup>th</sup> January 2019	
Report of:	Chris Clark, Director of Integrated Care Partnerships, South Place, Central Sussex and East Surrey Commissioning Alliance Rob Persey, Executive Director of Health and Adult Social Care, Brighton and Hove City Council	
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Wards Affected:	All	
<b>Executive Summary</b>		
<p>This report has been prepared by the Better Care Fund Steering Group for the Health and Wellbeing Board to note. It provides a regular update on progress with the Brighton and Hove Better Care Fund Programme for 2018-19. The report includes a general update on the most recent Financial and Performance indicators agreed within the BCF Plan and performance dashboard. Members are invited to review the dashboard and consider the Key Performance Indicators and Financial Performance. This report is designed only for assurance however may be used to inform on planning round BCF for future years.</p>		
<b>Glossary of Terms</b>		

# 1. Decisions, recommendations and any options

1.1 That the Health and Wellbeing Board note the report.

## 2. Relevant information

### 2.1 Update from the BCF programme

- 2.1.1 The key measure which is a focus of the Better Care Programme is Delayed Transfers of Care (DTC). The recent months DTC reporting shows performance is gradually approaching the agreed system target of 3.5%. This demonstrates excellent progress within the system against a target which historically has proved a challenge to deliver. However it is felt that the recent underlying improvement is due to additional in-year measures implemented by the CCG, rather than any further impact from the BCF programme.
- 2.1.2 The NHS Long Term Plan has indicated an expectation that systems will improve on their DTC performance by 1/3 in 1920. Taking the current local system target of 3.5%, this means agreeing a system improvement of 1.2% to a new system target of 2.3%. It is worth noting that even this level of performance leaves Brighton and Hove with the highest rate of DTCs in Sussex. The CCG, Adult Social Care and the Health and Wellbeing Board must carefully consider its commitment to our local population as we plan system improvements and investments.
- 2.1.3 Within this target will also be specific quality improvement targets to reduce the occurrence of 'super-stranded' patients. This is how the NHS describes a person who's time in hospital is in excess of 21 days. Under some clinical conditions this length of stay may be safe and appropriate however the national super-stranded patients programme is focused on where this is occurring unnecessarily.
- 2.1.4 Since October 2018 the system has observed a positive step change in delayed discharges for patients leaving hospital, and also the number of additional bed days associated with delayed transfers of care. This performance has so far been sustained through November, December and the Christmas period and teams across NHS and Social care will continue to work hard to maintain this level of performance or continue to improve.
- 2.1.5 Credit should be given to our operational teams both in the CCG and Adult Social Care, as well as the provider organisations that care for our patients on a daily basis.
- 2.1.6 However the system still routinely experiences periods of surge in demand and is not able to recover and restore patient flow in a timely way. This risks detriment to the quality of patient care, and creates unnecessary prolonged lengths of stay for patients who are well enough to return to their original residential setting. There remains an urgent need for the health system to work closely with Brighton and Hove City Council to plan and implement changes that will deliver a stable and

resilient health and care system. This is particularly urgent as we enter the most pressured period of Winter.

- 2.1.7 The system also welcomed the Government's announcement in 2018 to award Brighton and Hove City Council £1.2m additional funding to support the population this winter with health and social care.
- 2.1.8 To support the system to improve, the CCG has invested additional funds in community home beds and further domiciliary home care hours over the next 6 months. CCG and BHCC Commissioners have worked closely together in January to develop further proposals for investment to improve the system, for the next four months initially and then a sustainable plan for the future.

## **2.2 BCF Finance Report**

- 2.2.1 The BCF Finance Schedule shows the most recent reported position for the BCF Budget at month 8 (November 2018). The report shows that the programmes finances are largely on track and within budget. This brings the year to date position to be £247,420.
- 2.2.2 The Chief Finance Officer of BHCC and the Strategic Finance Director of the Sussex and East Surrey Commissioning Alliance will be meeting in the coming weeks to discuss and agree spending commitments on the BCF programme in 2019-20.

## **3. Important considerations and implications**

The CCG must report progress with the BCF programme to NHS England on a quarterly basis as part of a national assurance process. The BCF reporting cycle has been designed to align to the national reporting process, although the Health and Wellbeing Report contains more detailed local metrics and is refreshed on a bi-monthly basis.

### **3.1 Legal:**

The Governance arrangements in relation to the BCF S75 Partnership Agreement include oversight by the Health and Wellbeing Board through quarterly performance reporting, and this report forms part of that process.

Lawyer consulted: Elizabeth Culbert

Date: 17/01/19

### 3.2 Finance:

The Better Care fund is a section 75 pooled budget which totals £24.475m for 2018/19, including £3.483m additional Improved Better Care funding (iBCF). The CCG contributes £18.624m to the pooled budget and the Council contributes £5.851m including the additional iBCF. Any spend variance at outturn is subject to a risk share as per the section 75 agreement. Appendix 2 gives full details of the financial performance.

Finance Officer consulted: Sophie Warburton

Date: 17/01/19

### 3.3 Equalities:

This report provides an update to the Better Care Plan report which came to the Board in November. As stated then Equality Impact Assessments will be developed in relation to individual commissioning processes carried out under the projects as they arise. An equalities impact assessment has not been completed on the running BCF programme within the last 12 months. This has been added to the 2018/19 BCF Steering Group work plan.

Equalities Officer: Anna Spragg

Date: 17/01/19

### 3.4 Sustainability:

All BCF funds come from recurrent funding resources and some projects within the Better Care Plan are expected to deliver sustainable savings.

### 3.5 Health, social care, children's services and public health:

The City's Public Health team are included in the membership of the BCF Steering Group and are therefore an instrumental part of developing BCF strategy and planning.

## Supporting documents and information

Appendix 1: Key Performance Indicators

Appendix 2: Financial Performance